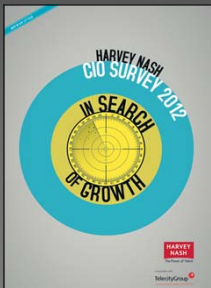


Albert Ellis
CEO Harvey Nash Group

The transformational CIO



CIO Survey



2400 participants
20 countries
\$140bn IT spend
14 years of data

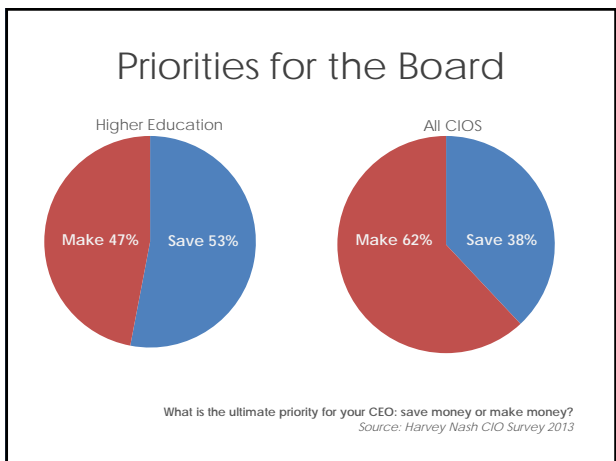
The changing landscape



- Social media
- BYOD
- Resourcing
- Mobile
- Budgets







The changing CIO

MORE		LESS	
Business facing	+82%	Important	+21%
Innovative	+77%	Friend of the CEO	+18%
Entrepreneurial	+64%	Happy	-5%
Cost conscious	+59%	Controlling	-13%
Multi-skilled	+59%	Well paid	-15%

How have HE CIOs changed in the last 6 years?
Source: Harvey Nash CIO Survey 2013

Blue sky thinkers need not apply

Attribute	Percentage
Vision	38%
Listening	33%
Honesty	31%
Defines roles well	29%
Communication	28%
Acts as a figurehead	25%
Technology skills	16%
Delegation	15%
Business acumen	14%
Provides feedback	13%
Track record	12%
Emotional Int	9%
Blue sky thinker	2%

What attributes do the technology team look for in their leader?
Source: Harvey Nash Technology Survey 2013

Skills to succeed

Albert Ellis

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